

Optimizing Your Certifications Process

From prep-work to software, five steps to a more efficient and more effective process



01 Prep

- Policy Changes**—On the regulatory side, have there been any changes since the last round of certifications that will affect this round?
- Lessons Learned**—On the company side, is there anything you should change based on the results from the last round?
- Verify Recipients**—An absolute basic quite easily overlooked. Verifying recipients now means easier reconciliations later.
- System Updates**—Now's the time to update dates, alerts, or certification language as appropriate.
- Pre-Cert Notification**—Now's the time to consider sending out a pre-cert notification.
- Broker-Dealer Feeds**—Are they complete? Good broker-dealer feeds and fully-automated compliance software will make the entire process much easier.
- Training**—Certs can be intimidating. Consider classes or a Q&A session.
- General Awareness**—How do you want to publicize this? A reminder on the compliance platform dashboard? A blurb on the office TV system or company message board?
- Due Dates**—How far before the regulatory due date do you set your due date? Holiday or work travel means employees can legitimately miss the certs period.

02 Test

- Self**—Review and program in all of the above factors and considerations and send the certification sequence to yourself. This is your first opportunity to hone the issuing.
- Compliance Team**—Now inflict your grand strategy on another set of sharp, seasoned eyes. This is your second opportunity to hone the issuing.
- Control Group**—Now it's onto a batch of test users: a small group of reliable employees who will be receiving the final certs. This should leave you with a well-honed final sequence.

03 Issue

- Issue Date And Time**—This is the day and time you actually issue the certs, and gets at maximizing response. Is the day close to a holiday? What time exactly do you send them?
- Coverage**—When these certs go out you're going to get a lot of activity coming back in. Do you have team coverage for the inevitable questions you're going to get?

04 Follow Up

- Reminders**—These are straight-up email reminders. How often do you send them? At what point do the procrastinators just tune you out?
- Vary The Medium**—There's more to messaging than email. Use your compliance software's dashboards. Use the company's internal television system. Make personal phone calls.
- Escalation**—At what point do you copy managers? At what point do you suspend a dawdler's ability to execute trades?
- Good Software**—Compliance software can make or break this follow-up phase of the certs process. Can you set automated reminders? Can you set automated escalation points?
- Fun And Games**—Make it a competition. Consider doing a department-by-department completion scorecard. Offer a prize to the winning team.
- Think Outside The Box**—One enterprise financial firm was known to use its disaster recovery phone service, part of its business continuity plan, to robo-call procrastinators.

05 Review

- Check And Check Again**—Make sure you know who did and who didn't complete their certs. You started off verifying recipients. Now's the time to double check against that initial list.
- Review Results**—Are there results you need to review? For certain answers? For specific items that needed to be addressed in certain certifications? Not all certs are created equal.
- Late Filers**—The SEC is most concerned your firm has a certs policy in place and did everything it could to deal with late filers, including issue fines. Make sure you document everything.
- Thinking Ahead**—What worked? What didn't? Did any of your messaging and/or motivators work better than others? Document any and all feedback and keep it handy for next time.

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